



Sheila P. Burke*

Strategic Advisor

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In addition to her role at the Firm, Ms. Burke served as a faculty member at the John F. Kennedy School of Government at Harvard University from 1996 – 2024, where she taught a number of health policy courses. She was executive dean from 1996 – 2000. Ms. Burke also serves as a senior advisor to the Bipartisan Policy Center.

Ms. Burke served for 19 years on Capitol Hill. Early in her career, she was a member of the staff of the Senate Finance Committee responsible for legislation relating to Medicare, Medicaid and other health programs. She ultimately became Deputy Staff Director of the Finance Committee. She went on to serve as Deputy Chief of Staff to Senate Majority Leader Bob Dole and later as his Chief of Staff. In these roles, she was involved with numerous legislative issues including those related to Medicare, Medicaid and the Maternal and Child Health programs, welfare reform, budget reconciliation and the previous legislative efforts to reform health care. In 1995, she was elected as Secretary of the Senate, the chief administrative officer of the United States Senate. Ms. Burke served from 2000 – 2007 as a member of the Medicare Payment Advisory Commission (MedPAC).

In addition to her government and academic experience, Ms. Burke served as the deputy secretary and chief operating officer of the Smithsonian Institution, the world's largest museum and research complex. As the chief operating officer, she had responsibility for the overall operations of the 19 individual museums and galleries, the National Zoo and nine research facilities located in Washington, D.C., five states and 150 foreign countries with revenues of approximately \$1 billion and an endowment of \$1 billion. During her seven-year tenure at the Smithsonian, she oversaw the completion of the National Air and Space Museum's Udvar-Hazy Center, the National Museum of the American Indian and the renovation of the Smithsonian's Reynolds Center for Art and Portraiture. She was also involved in the initial planning for the National Museum of African American History and Culture. She began her Smithsonian tenure in 2000 as the undersecretary for American Museums and National Programs, becoming deputy secretary and chief operating officer in 2004.

Professional Activities

- Member – Board of Directors, Center for Health Care Strategies, Hamilton, New Jersey (2023 – present)
- Member – Medicare Payment Advisory Commission (MedPAC), Washington, D.C. (2000 – 2007)
- Member – Board of Trustees, The Henry J. Kaiser Family Foundation, Melo Park, California (1999 - 2008)
 - Chairman of the Board (2005 – 2008)
- Member and Vice Chair – Board of Directors, Commonwealth Fund (2013 – present)
- Advisory Board Member – Peterson Center on Health Care (2025 – present)
- Member – Board of Directors, The Chubb Corporation, Zurich, Switzerland (1997 – present)

- Member – Board of Directors, Ascension, St. Louis, Missouri (2014 – present)
- Member – Board of Directors, Abt Associates (2015 – 2025)
- Senior Advisor – Bipartisan Policy Center, Washington, D.C. (2016 – present)
- Member – Board of Directors, Bipartisan Policy Center, Washington, D.C. (2008 – 2016)
- Member – National Academy of Medicine, National Council (2012 – 2018); Chair, Nominating Committee (2013 – 2015)
- Member – Board of Regents, Uniformed Services University of the Health Sciences (2011 – 2021)
- Member – Board of Directors, Accolade, Inc. (2015 – 2018)
- Member – Kaiser Commission on Medicaid and the Uninsured, Washington, D.C. (1997 – 2016)
- Member – Board of Visitors, School of Nursing and Health Studies, Georgetown University (2003 – 2023)
- Distinguished Visitor – O'Neill Institute for National and Global Health Law, Georgetown Law Center, Georgetown University (2007 – 2023)



Publications

- "The President's FY2026 Budget Request," *American Health Law Association* (June 2025)
- Co-editor – "Federal Policy to Advance Racial, Ethnic, and Tribal Health Equity," *National Academies Press* (July 2023)
- "Biden Administration Announces Planned End of Emergency Declarations" (February 2023)
- "340B Hospitals Score a Win With The U.S. Supreme Court" (June 2022)
- "Navigating Your Organization Through the Termination of COVID-19 Emergency Declarations" (March 2022)
- "Revitalizing and Rebuilding America – Issue 7: Path Forward for the Build Back Better Act" (December 2021)
- "Revitalizing and Rebuilding America – Issue 6: Driving the Auto Sector into the Future" (November 2021)
- "Build Back Better and Infrastructure Bills" (November 2021)
- "HRSA Announces New COVID-19 Relief Funding for Providers and Reporting Grace Period," republished in *Westlaw* (September 2021)
- "Infrastructure Bill: Revitalizing and Rebuilding America – Issue Four" (August 2021)
- "Infrastructure Bill: Revitalizing and Rebuilding America – Issue Three" (August 2021)
- "Infrastructure Bill: Revitalizing and Rebuilding America – Issue Two" (August 2021)
- "Infrastructure Bill: Revitalizing and Rebuilding America – Issue One" (July 2021)
- "All Hands on Deck: Executive Order Promoting Competition in the American Economy" (July 2021)
- "HHS Updates Provider Relief Fund (PRF) Deadlines for Use of Payments and Reporting Requirements" (June 15, 2021)
- "The FCC's COVID-19 Telehealth Program Round 2 Application Window is About to Open for a Narrow One-Week Timeframe" (April 2021)
- "Key Health Provisions in the American Rescue Plan Legislation," republished April 5, 2021, in *Westlaw Today* (March 19, 2021)
- "Biden Administration Nominations and Appointments" (January 2021)
- "Welcome to the 117th Congress" (January 2021)
- "Key Health Care Provisions in New COVID-19 Stimulus Legislation" (December 2020)
- "First Steps Toward ACA Marketplace Stabilization," *Law360* (March 2017)
- "The Presidential 'Regulatory Freeze' May Force CFPB Showdown," *ALFN Update* (February 2017)
- Part Four – "How to Implement a Mentoring Program and Information Templates," *Inside Counsel* (January 2017)
- Part Three – "Leadership for Women: Turning Analysis into Action," *Inside Counsel* (January 2017)
- Part Two – "A Course in Leadership for Women: Establish Goals and Measure Leaders," *Inside Counsel* (January 2017)

- Part One – "Pathways to Leadership for Women: Building a Roadmap to Success," *Inside Counsel* (January 2017)



Speaking Engagements

- Panelist – "Research: Internal Forces/Optimizing Research/Publication," American Gynecological & Obstetrical Society's Annual Meeting (September 2025)
- Panelist – "What to Expect From Congress," Nashville Health Care Council (2025)
- "Pre-Election Analysis with Former Senate Majority Leader Tom Daschle," webinar (September 2024)
- Panelist – "CUIMC Election Forum: Health Policy & the Upcoming Election," Columbia University Irving Medical Center (October 2020)
- "The Added Value of Government Relations Teams," 2020 TerraLex Virtual Global Meeting (June 2020)
- "Federal Policy Landscape as it Relates to Biotech and Medtech," Georgia Bio Innovation Summit (October 2019)
- "The Future of Military Medicine," Uniformed Services University of the Health Sciences (September 2019)
- "Does Prevention Save Money?," AcademyHealth Spending Salon (January 2019)
- Moderator – "Integrating Clinical and Mental Health in the U.S.," Bipartisan Policy Center public event (January 2019)
- "Wiser About Funding Threats: Why the Safeguarding of the Medicaid Program is Crucial," Grantmakers in Aging Annual Conference (October 2018)
- "The Future of the Affordable Care Act: What Happens Next?," 31st Annual Mississippi State University Insurance Day (April 2018)
- "Political Policy Recap and Look Ahead," American Association of Diabetes Educators (December 2017)
- Panelist – "The Future of The Affordable Care Act: What Happens Next?," The Forum, Harvard T.H. Chan School of Public Health and Reuters (September 2017)
- Panelist – "Priorities from a National Academy of Medicine Initiative," Vital Directions for Health and Health Care (March 2017)
- "Strategic Outlook for Healthcare," Harvard Business School (February 2017)
- Moderator – "Future of Health Care," Federal Budget and State Choices at Bipartisan Policy Center (February 2017)
- Panelist – "Health Care and the Trump Administration: The First 100 Days," webinar, Nashville Health Care Council (December 2016)
- Panelist – "Post-Election Health Care Outlook," Harvard Healthcare Alumni Association (November 2016)
- "God Bless the USA: Post-Election View – What the Election Means for Long Term Care Providers," Baker Donelson Long Term Care Symposium (November 2016)
- "Post-Election Health Care Outlook," DentaQuest Retreat (November 2016)



Webinars

- Navigating Health Care Policy in a New Political Era (January 2025)
- 2022 Health Care Outlook (March 2022)
- 2021 Health Care Outlook (February 2021)



Professional Honors

- Named as one of *Washingtonian Magazine's* "500 Most Influential People Shaping Policy" (2022, 2023, 2024)
- Recipient – University of San Francisco's Public Service Award (2024)

- Recipient – University of San Francisco's School of Nursing and Health Professions Legacy Award (2024)
- Recipient – Daisy Foundation HealthImpact DAISY Nurse Leader Award (2023)
- Recipient – JD Supra Readers' Choice Award – Top Author in Health Care (2018)
- Recipient – Helen Manzer Award, New York University Rory Meyers College of Nursing (2016)
- Recipient – Second Century Award for Excellence in Health Care, Columbia University School of Nursing (2016)
- Named as one of *Profiles in Diversity Journal's* 2015 "Women Worth Watching"
- Fellow – American Academy of Nursing
- Fellow – National Academy of Medicine, National Academy of Sciences
- Fellow – National Academy of Public Administration
- Member – The Agency for Healthcare Research and Quality National Advisory Council (2019 – 2020)
- David Rall Medal, Institute of Medicine (2008)
- Robert Mills Award, Smithsonian American Art Museum (2007)
- Honorary Doctorate of Humane Letters, Marymount University (2005)
- Smithsonian Institution Exceptional Service Award (2005)
- Honorary Doctorate in Military Medicine, University of the Uniformed Services (1999)



Education

- John F. Kennedy School of Government, Harvard University, M.P.A. (1982)
- University of San Francisco, B.S. Nursing (1973)

* Baker Donelson professional not admitted to the practice of law.