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Cash Management and Intangibles

- Kimberly-Clark Corp. v. Comm'r of Revenue, 981
 N.E. 2d 208 (Mass. Ct. App., Jan. 6, 2013), review denied, 984 N.E. 2d 296 (Mass., Mar. 1, 2013)
 - 2001-2003 taxable years
 - Centralized cash management system: deductibility of intercompany interest denied
 - Debt formalities followed and used AFR as interest rate
 - Notes contained no security, collateral or default provisions
 - AFR rejected as an arm's length rate; various subsidiaries not proven to be equally credit-worthy
 - 2002 royalty payments: deduction denied under "sham transaction" doctrine
 - KC's IHCO had substantial substance
 - Applied Sherwin-Williams: (1) circular flow, and (2) no third party licenses



Kimberly-Clark (con't)

- 2003 rebate payments: deduction denied as "embedded royalty"
 - KC replaced intercompany royalties with supply chain management process (after Mass. enacted add-back statute in 2002)
 - Operating subsidiaries remitted the amount of their cost savings realized from use of patents to a sales company
 - · Sales company, in turn, remitted "rebates" to former IHCO
 - Rebate payments treated as payments for "embedded intangibles," because they were tied to the use of patents
- · Thoughts and Observations

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Economic Presence Nexus – Cracks Forming in the Facade?

- Licensing and use of intangibles in a state and distribution of products by licensees may be insufficient under economic presence theory.
 - Matter of Scioto Insurance Co., 279 P. 3d 782 (Okla. 2012)
 - Trademark sub-licensing arrangement; sub-licensor, but not licensor, derived royalty income from Oklahoma franchisees of Wendy's
 - Griffith v. Conagra Brands, Inc., 728 S.E. 2d 74 (W.Va. 2012)
 - Licensor of trademarks to related/unrelated manufacturers/distributors outside WV who sold trademarked products to WV wholesalers/retailers; licensor did not direct distribution
 - In re: Washington Mutual, Inc., 485 B.R. 510 (U.S. Bankr. 2012)
 - Use of trademarks in Oregon without receipt of royalties or license fees from licensees



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Economic Presence Nexus (con't)

- Courts in Scioto and Conagra Brands emphasized that licensors were not "shell corporations" organized only for tax avoidance.
- Thoughts and Observations
 - See also Tennessee Revenue Ruling # 12-27 (Nov. 14, 2012)

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Attributional Nexus

- Harley-Davidson, Inc. v. Franchise Tax Board, No. 37-2011-00100846 (San Diego County Super. Ct., May 1, 2013)
 - Financial services affiliate originated loans to customers in CA and other states
 - Contributed the loan receivables to SPEs for securitization; another affiliate serviced the loans
 - "The California Harley-Davidson dealers, . . . , are not clearly completely independent. They are an integral part of Harley-Davidson"
 - Trial court applied a unitary analysis to a nexus issue ("integral part," "economic interdependence," "functional integration")
 - Court relied on Reader's Digest Ass'n v. Franchise Tax Board, 94 Cal. App. 4th 1240 (Cal. App. 2001)
 - Misplaced reliance?



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Attributional Nexus

Thoughts and Observations

- Why assert taxing jurisdiction over SPEs when HD group was filing a unitary combined report?
- A flip side: Tennessee Letter Ruling # 12-32 (Dec. 19, 2012)
 - Receivables factoring transactions are not subject to TN intangible expense add-back
 - Other States? Georgia? Indiana? New York? North Carolina?

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Business and Nonbusiness Income – Win Some, Lose Some

- Glatfelter Pulpwood Co. v. Commonwealth, No. 62 MAP 2011 (Pa. Supreme Ct., Jan. 22, 2013)
 - Sale of Delaware timberland holdings (allocated 100% to DE)
 - Pennsylvania followed the "business liquidation rule" Laurel Pipe Line Co. v. Commonwealth, 642 A. 2d 472 (Pa. 1994)
 - Pennsylvania statutory definition of "business income" amended in 2001
 - Pre-2001: "... acquisition, management, and disposition ..."
 - 2001 and current: "... either the acquisition, management, or disposition ..."
 - Pennsylvania Supreme Court held that statutory amendment removed the "business liquidation rule" and disposition of assets need not be "integral part of taxpayer's regular trade or business operations ..."

Thoughts and Observations

- Similar statutory changes in other states (e.g., Illinois and North Carolina)
- Support for position in traditional UDITPA states?
- T.C.A. § 67-4-2004(4): "... acquisition, use, management, or disposition ..."



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Business and Nonbusiness Income (con't)

- Decision of Hearing Officer No. 201100309 (Ariz. DOR, July 30, 2012)
 - Interest and dividends earned on short-term investment account in excess of working capital needs was nonbusiness income
 - Account established to fund purchases/redemptions of taxpayer's retiring/deceased shareholders
 - Decision is short on specifics and does not disclose the taxpayer's "invasion" formula

• Thoughts and Observations

- Applicability of position for other states? California, Illinois, New Jersey, Oregon, Virginia
- Tennessee? Siegel-Robert, Inc. v. Johnson, No. M2008-02228-COA-R3-CV (Ct. App., Oct. 28, 2009)

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Alternative Apportionment

- Background
 - Microsoft Corp. v. Franchise Tax Board, 39 Cal. 4th 750 (2006): alternative formula permissible when the activity <u>qualitatively differs</u> from the taxpayer's principal business and <u>quantitatively distorts</u> the standard formula
 - General Mills, Inc. v. Franchise Tax Board, 208 Cal. App. 4th 1290 (Cal. App. 2012)
 - Qualitative: is the activity conducted for profit?
 Activity can be qualitatively different even if fundamental or integral to taxpayer's business
 - Quantitative: comparison of profit margins (i.e., an activity that generates substantial gross receipts but low margin may quantitatively distort)
 - Media General Communications, Inc. v. Dept. of Revenue, 694 S.E. 2d 525 (S.C. 2010): state (or taxpayer, if requesting) must (1) prove that standard formula does not fairly represent the taxpayer's in-state business activity, and (2) that the alternative formula is reasonable.



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Alternative Apportionment (con't)

- Vodafone Americas Holdings, Inc. v. Roberts, No. 07-1860-IV (Davidson County Chancery Ct., Mar. 19, 2013)
 - Court seemed to focus on disparity in a single factor (sales factor): standard (costs of performance) sourcing resulted in a sales factor 89% less than the Department of Revenue's alternative (market/customer address sourcing)
 - This "unusual factual situation" justified resort to market sourcing
 - Arguably "narrow discretion" to issue a variance, but unlimited discretion in the choice of an alternative
 - The "nowhere income" canard
 - Tennessee service providers
- Thoughts and Observations

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Federal Conformity - A Trap or Opportunity?

- FTB Chief Counsel Ruling 2012-06 (Oct. 25, 2012)
 - IRC §§ 332 and 337 liquidation of 80% or more owned subsidiary does not trigger gain or loss
 - Exception: IRC § 165(g)(3) allows the shareholder a worthless stock deduction if subsidiary is insolvent (equal to shareholder's stock basis)
 - Treas. Reg. § 1.337(d)-2(a)(1): loss disallowed if shareholder and insolvent subsidiary members of the same consolidated return group. For liquidations after Sept. 17, 2008, Treas. Reg. § 1.1502-36 applies.
 - California conforms to subchapter C and § 165, but not with federal consolidated return rules (with certain exceptions not applicable to the ruling)
 - Treas. Reg. § 1.1502-36 allowed worthless stock deduction, but inapplicable to California
 - Q: Did § 1.337(d)-2(a)(1) stand on its own?
 - A: No, FTB Chief Counsel ruled that regulation is itself a federal consolidated return rule and also inapplicable; § 165(g)(3) deduction allowed

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Federal Conformity (con't)

- Final Section 336(e) Regulations (Treas. Reg. § 1.336-1, et seq.)
 - Allows seller of "Target" stock, including member(s) of federal consolidated group, to elect to treat as sale of assets by "Target"
 - Federal election required
 - Similar to § 338(h)(10) there is a deemed liquidation fiction for "Target"
 - Regulations effective for a "qualified stock disposition" occurring on or after May 15, 2013
 - Definition of "qualified stock disposition" references "stock meeting the requirements of section 1504(a)(2)"

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Federal Conformity (con't)

- Intra-group stock distributions/sales followed by external stock distribution/sale
 - No § 336(e) election allowed for intra-group transaction
 - Could result in double gain
 - Group will be allowed to make a § 1.1502-13(f)(5) election to treat the deemed liquidation of "Target" as taxable
 - The mechanics/effect of the -13(f)(5) election will generate a stock loss to offset some or all of intragroup gain
- Thoughts and Observations
 - Will States conform?

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The Unwind or Re-Position – Some Useful IRS PLRs on Intragroup Reorganizations

A number of recent IRS rulings illustrate forms to:

- "unwind" prior state tax planning
- eliminate intercompany debt
- distribute appreciated assets
- reposition tax attributes



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PLR 201127004 Upstream "C" Reorganization P (P's note) T liquidates/CTB (in PLR, T converted to LLC/DRE). T distributes its business assets and P's note. P contributes all of "old" T's business assets to New T, except P's note.

- Ruled: Type "C" reorganization upstream of T, followed by IRC § 351 creation of "New T." New T remains in P's "qualified group" ("COBE" satisfied)
- ➤ Treas. Reg. § 1.368-2(k) (note: if the upstream is not a reorganization, then 2(k) doesn't apply to prevent recharacterization as taxable distribution of the assets remaining in P under liquidation/reincorporation)
- Business purpose was "state tax savings"
- No COD income to P; ruling relied on Rev. Rul. 74-54







